Strategic planning for WHO Cancer Team (2024 – 2025)

ICCP Briefing Session: WHO Global Initiative Resources for NCCP Implementation

15th May 2024
Tracking Progress in WHA 70.12 Implementation

Output (2017 – 2024)

**Overview**
Launched 3 integrated cancer initiatives (cervical, childhood and breast cancers)

**Technical guidance**
Produced 20 strategic guidance documents and 4 implementation tools

**Country support**
Increased country support from 5 (2017) to **100+ (ongoing)**
Mobilized >US$1 billion for cancer implementation
> **1 million** lives impact

**Leadership & advocacy**
Increased partner networks
Launched network for people affected by cancer

**Implementation capacity**
Increased WHO capacity in RO and CO
WHO leadership in Global Cancer Control

2018
DG announces call for Cervical Cancer Elimination
Launch of WHO Global Initiative for Childhood Cancer
Pricing of cancer medicines and its impacts

2019
Guidelines for pain management
Monitoring system for cervical cancer

2020
Launch of WHO Global Report on Cancer
Launch of Global strategy to accelerate elimination of cervical cancer with technical guidance

2021
WHO guidelines for screening and treatment of cervical cancer; AI evidence
CureAll Framework for GICC
Launch of WHO Global Breast Cancer Initiative
Announce Global Platform for access to childhood cancer medicines

2022
Cancer centre document with IAEA
Amplifying the lived experience of people affected by cancer
Community of practice established
Position paper on breast cancer & alcohol use – integrated RF and management
Partner and donor network expanded

2023
Launch of implementation guidance for Global Breast Cancer Initiative
Launched UHC and cancer report
WHO Cancer Programme

2024 overview

2017-2023
- WHA 70.12 (2017)
- WHA 73.2 (2020)
- 3 integrated WHO initiatives

2024
- Emphasis on Global status report & monitoring framework
- Focus on integration, UHC & PHC
- Consolidated partnership approach & engagement of people affected

2025
- Indicators included in UN HLM dialogue
- ↑ financing (domestic & development)
- Partner implementation network with update agenda for new mandate

Member state engagement on WHO cancer initiatives through HLM mechanisms
## Dimensions of engagement

<table>
<thead>
<tr>
<th>Depth</th>
<th>Country support</th>
<th>Operational guidance</th>
<th>Leadership and agenda setting</th>
</tr>
</thead>
<tbody>
<tr>
<td>Early engagement</td>
<td>Country engaged in WHO cancer agenda for support (in-kind)</td>
<td>Include in emerging WHO guidance ($US 50k) (eg, WHO academy, WHO PEN)</td>
<td>Convene/webinars, priorities for research / implemt’n ($US 50k) (eg, WHO academy, WHO PEN)</td>
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<tr>
<td>Substantive workstreams</td>
<td>Dedicated set of techn assistance ($US 100k-200k per country)</td>
<td>Targeted guidance (eg, WHO guidelines on screening, IARC handbook) ($US 500k)</td>
<td>Global advocacy campaign</td>
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<tr>
<td>Dedicated WHO initiative</td>
<td>Set of countries with sustained support ($US 500k (+) per country)</td>
<td>Framework for action with operational guidance</td>
<td>Trigger global network of partners</td>
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**Framed by “why” for WHO initiative/value proposition:**

1. Meet local stakeholder needs
2. Advance global health: promote existing/emerging agenda (eg men’s health, digital), improve data-driven policies (eg, screening), address unique global health good (eg, equity)
Core predictable WHO country presence

**WHO presence type**

- **A** Policy support
  - Short-term support on strategic/policy areas of health system transformation & selected programmes, esp. in line with WHO comparative advantage
  - RO / HQ
    - *Backed up from RO/HQ
- **B** Targeted technical & strategic support
  - Selective long/ short-term strategic and technical support to countries in selected areas in UHC, health emergencies or healthier populations based on data trends.
  - WCO + RO/HQ
    - *Backed up from RO/HQ
- **C** Moderate technical support
  - Longer term extensive technical support in health systems foundations, in areas where country is lagging behind in many impact targets and for addressing inequalities with the country
  - WCO + sub-regional
    - *Backed up from RO/HQ
- **D** Full technical support with emergency response
  - Full range of long-term support to build health systems foundations, programmes, address high vulnerabilities, inequalities and respond to health emergencies (i.e., health emergency localized, not national), in areas with a high aid-dependency
  - WCO + sub-national offices
    - *Backed up from RO/HQ
- **E** Full support incl. field operations
  - “Full presence (D)” plus operational action, e.g., coordination of health clusters, direct provision of services & supplies in health emergencies and humanitarian crisis
  - WCO + field operations
    - *Backed up from RO/HQ

**WHO support model & primary channel**

- RO / HQ
- WCO + RO/HQ
- WCO + sub-regional
- WCO + sub-national offices
- WCO + field operations

**WHO roles required**

- **A** Selective technical and strategic support
  - Develop health systems of the future
  - Build high performing health systems

- **B** substantial technical assistance
  - Strengthen national institutions

- **C** full range of technical support + emergency
  - Provide additional technical capacities

- **D** Service delivery
  - Fill critical gaps incl health services

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1. support may be provided through a liaison or desk office
2. for highly-specialized support or as requested by Regional Offices

SIDIS – Small Island Devt. States are incorporated
### Core predictable WHO country presence

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<tr>
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<th>Examples</th>
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<tr>
<td>Short-term support on strategic/policy areas of health system transformation &amp; selected programmes, esp. in line with WHO comparative advantage</td>
<td>(1) Costing of NCCP, M&amp;E strategy</td>
<td>(1) Policy coherence (treatment guideline, nEML)</td>
<td>(1) Select NCCP activity implementation (eg, WHO-support awareness campaign)</td>
<td>(1) IsDB UZB</td>
</tr>
<tr>
<td>Selective long/short-term strategic and technical support to countries in selected areas in UHC, health emergencies or healthier populations based on data trends.</td>
<td>(2) Mid-term review of NCCP</td>
<td>(2) Training &amp; capacity building (facilitation through WHO courses)</td>
<td>(2) WHO training material (eg, WHO academy, credential)</td>
<td>(2) Emergency situations (eg, Yemen)</td>
</tr>
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### Differentiated approach

<table>
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<th>WHO support model &amp; primary channel</th>
<th>Examples</th>
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<tbody>
<tr>
<td>A Policy support&lt;sup&gt;1&lt;/sup&gt;</td>
<td>(1) Assessment of national cancer program (eg, imPACT review)</td>
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<tr>
<td>B Targeted technical &amp; strategic support</td>
<td>(2) Formulation of NCCP</td>
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<tr>
<td>C Moderate technical support</td>
<td>(3) Targeted program development (eg, screening)</td>
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<td>D Full technical support with emergency response</td>
<td>(1) Costing of NCCP, M&amp;E strategy</td>
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Major Technical products released in 2023

- CCEI Monitoring Framework
  (SMR)

- GPACCME Orientation Manual
- GPACCME Assessment tool
- GPACCME technical briefs (Q1 2024)

- GBCI Implementation Framework

- Publications & dashboards:
  - NCD facility-based guidance (with SMR)
  - Childhood cancer clinical trials landscape
    (Q4 2023/Q1 2024) (with Science Div)
  - Investment cases (4 countries) (Q1 2024)
  - Best Buys for NCDs (Q1 2024) (with NCD)
  - IAEA-WHO Setting up cancer centre (Q1 2024)
  - UHC Benefit Package review (Q1 2024)
  - IARC Handbook on oral cancer (with IARC)
  - Position paper on breast cancer & alcohol
### Overview of WHO Products for NCCP Implementation (in the pipeline)

<table>
<thead>
<tr>
<th>Policy development &amp; implementation</th>
<th>WHO module for prioritization &amp; costing</th>
<th>Research and innovation (Clinical trials, TLO Commission)</th>
<th>Policies to strengthen person-centered cancer care</th>
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<td>Surveillance</td>
<td>Global status report</td>
<td>GICR+</td>
<td></td>
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<tr>
<td>Health system strengthening</td>
<td>Workforce planning &amp; optimization</td>
<td>Cancer in emergencies</td>
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[World Health Organization Logo]
Cross-cutting products: Optimization of Oncology Workforce

**Approach and timeline**

**Objective:** To support countries in the optimization and long-term planning of the oncology workforce

**Timeline:** 2024 to pilot the project in 3 countries, including HIC and LMIC
Cross-cutting products: Policy development & priority setting

*Approach and timeline*

**INPUT**
- Disease burden, system capacity
- Interventions
- Cost
- Scenarios / scale-up

**TOOL**
- Assessment tool (HHFA)
- UHC Compendium
- Cancer module
- Integrated Health Tool
- EPIC tool

**OUTPUTS**
- Define interventions for UHC benefit packages (priority setting & costing)
- Produce cancer policy (e.g., NCCP) (priority setting, costing)
- Investment case (financial planning +/- advocacy)
- Health system planning (priority setting including service organization)

**Justifications:**
1. $<30\%$ MBP include essential cancer services
2. $9\%$ NCCP are costed
3. $<5\%$ ODA allocated to cancer
4. $>70\%$ cancer programs w/ insufficient HWF
Towards reducing the burden of cancer and improving the quality of life for cancer patients
Thank you
<table>
<thead>
<tr>
<th>S.NO.</th>
<th>Name of technical resource</th>
<th>Link to resources</th>
<th>What year was this resource last updated?</th>
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<tr>
<td>1</td>
<td>Cancer control: knowledge into action: WHO guide for effective programmes; module 1. Planning</td>
<td><a href="https://www.who.int/publications/i/item/9241546999">https://www.who.int/publications/i/item/9241546999</a></td>
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<td>Cancer control: Prevention</td>
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<td>3</td>
<td>Cancer control: Early detection</td>
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<td>5</td>
<td>Cancer control: Palliative Care</td>
<td><a href="https://www.who.int/publications/i/item/9241547345">https://www.who.int/publications/i/item/9241547345</a></td>
<td>2014</td>
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<td>6</td>
<td>Cancer control: Policy and advocacy</td>
<td><a href="https://www.who.int/publications/i/item/9241547529">https://www.who.int/publications/i/item/9241547529</a></td>
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<td>Global breast cancer initiative implementation framework: assessing, strengthening and scaling up of services for the early detection and management of breast cancer</td>
<td><a href="https://www.who.int/publications/i/item/9789240067134">https://www.who.int/publications/i/item/9789240067134</a></td>
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<td>9</td>
<td>National Cancer Control Programmes</td>
<td><a href="https://www.who.int/publications/i/item/national-cancer-control-programmes">https://www.who.int/publications/i/item/national-cancer-control-programmes</a></td>
<td>2002</td>
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<td>10</td>
<td>WHO Guide to cancer early diagnosis</td>
<td><a href="https://www.who.int/publications/i/item/9789241511940">https://www.who.int/publications/i/item/9789241511940</a></td>
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